

## ANGUSalive

NOTE of MEETING of the Board of Directors of ANGUSalive held at Forfar Community Campus at 10:00 on Friday 24 April 2026.

### **Present:**

<b>Name</b>	<b>Title</b>	<b>Initial</b>
Kenny Fraser	Independent Director - Chairperson	KF
Derek Waugh	Independent Director - Vice Chairperson	DW
Lynne Devine	Council Director	LD
Tam Ferry	Independent Director	TF
Ronnie Proctor	Council Director	RP
Kenny Christie	Independent Director	KC
Colin Knight	Senior Manager Sport & Leisure	CK
Iain Stevens	Senior Manager Business Management & Development	IS
Alison Gallacher	Angus Council Procurement & Commissioning Manager	AG
Jessica Curran	Angus Council Finance Team Leader	JC
Shona Martin	Business & Systems Supervisor	SM
Dawn Hutchison	Finance Service Support Manager	DH
Iain Gaul	Council Director	IG
Beth Whiteside	Council Director	BW
Robbie Francis	Company Secretary	RF
Kirsty Hunter	Chief Executive	KH
Alison Watson	Angus Council Legal & Democratic Service Leader	AW
Campbell Archibald	Independent Director	CA

**Apologies:** None

Item No	Note
	<p><b>Welcome &amp; Apologies</b></p> <p>KF welcomed everyone to the meeting. IG was welcomed to his first Board meeting and KH was welcomed back from a period of absence.</p> <p>There were no apologies.</p>
	<p><b>Declarations of Interest</b></p> <p>Directors were asked to consider whether they had any declarations of interest in relation to any item on the agenda for the meeting.</p> <p>No declarations were made.</p> <p>Minute was proposed as an accurate account of the meeting by RP and seconded by DW.</p>
<p>1.</p>	<p><b>Matters Arising</b></p> <p><b>Business Plan</b> KH was to present pages 35-39 of Business Plan into picture format/visual to make it easier for Board to interpret and to allow monitoring and tracking to take place. All actions are now included as part of the Project 2030 plan.</p> <p><b>Project 2030 Tasks</b> KH was to present Project 2030 tasks in one table with years and targets/timelines to allow information to be viewed in one place. This has all been joined together in one document and incorporates information taken from the Project 2030 workshops held with Team Leaders in March 2026. KF would like more detail on where have been identified. IS/CK to provide more detail to Board on where saving have been identified via recent Project 2030 workshops.</p> <p><b>Timeline for AC POD Service Provision</b> IS was to establish timeline for documents to incorporate Angus Council People &amp; Organisation Development (POD) Service Provision within a new SLA agreement. HR and H&amp;S service to be updated and a verbal agreement to take this SLA forward is progressing in background. AW advised that Sharon Faulkner will be scheduling a meeting about this shortly. An update will be available for next Board meeting in June.</p>

**Chat bot Review (12 months)**

IS to bring 12-month review with data to the Board Meeting in February 2027 to present the impact made to the organisation following AI chat bot implementation. This is part of the Project 2030 plan and will involve actions around Sports & Leisure Membership services. AI and automation are one of the three priorities around savings and ANGUSalive will be linked into the IT Digital Strategy Plan for this. Board is keen to have an update on this and determine the impact the introduction of AI is having on the service. ANGUSalive are linking in with other trusts about AI and presented our experience to date at a national meeting with colleagues from other Trusts in March 2026.

**Catering Alternatives**

IS was to look at 'Costa Coffee' or similar and explore other partnerships for Country Parks when looking at catering offering. In the short term, a vending machine is being put in beside the Aqua Park and a coffee machine put into the Information Centre at Monikie. This is a simple interim solution for the 2026 season and other longer term options will be explored in future. Usage of the vending machine and coffee machine will be monitored.

**Price Charge Review**

JC/IS/CK are to correlate the price increase review with staff wage increase in future years. This will be brought to Board February 2027 in line with pricing and charging review for 2027.

**Dual Use Agreement**

Financial aspects for Dual Use Agreement were to be discussed at Strategic Development Day on 13 March 2026 however, this discussion did not take place and will be picked up later in the meeting.

**Project 2030**

Project 2030 support Options Appraisal/Solution was presented to Board at Strategic Development Day on 13 March 2026, this is to be discussed later in this meeting.

**Strategic Development Day**

Countryside Adventure presentation took place at the Strategic Development Day on 13 March 2026.

**Bring Your Own Alcohol Policy Review**

CK was to take forward the 'bring your own' alcohol policy and review to safeguard against the issues being raised and respond to anyone this change had affected. The proposed new policy was put in place to safeguard ANGUSalive staff and after a conversation with Legal implementation of the policy has been paused. Any current bookings, will be fulfilled and the change to policy will be taken forward once given the go ahead to proceed. This is not a major stumbling block, the December booking is the only one currently and this will be fulfilled. Any new bookings would be encouraged to have a proper bar in place. It is a fine line between supporting community events and private events such as 18th birthday parties. Any policy will need to be consistent in how it is implemented.

	<p><b>AA Board appointments</b>  Cllr Beth Whiteside has now been included on CLT Trading Committee and removal of Cllr Jack Cruickshank has taken place from ANGUSalive Board. Cllr Iain Gall has also since been added to the Board. All appointments have been concluded and Companies House and OSCR updated.</p> <p><b>ACTION:</b>  <b>IS</b> to provide an update on timeline development for AC POD Service Provision within a new SLA at the Board meeting on 26 June 2026.  <b>IS/CK</b> to provide more detail to Board on where saving have been identified via recent Project 2030 workshops.  <b>IS/CK</b> to provide Board with more detailed info on AI chatbots and how other Trusts are taking this forward – what the benefits could be.  <b>CK</b> to take forward Policy on Bring your own Alcohol once Legal have approved.</p>
<p>2.</p>	<p><b>06_26 Executive Team Update</b></p> <p>CK highlighted some of the key updates to Board. All other updates can be viewed within the report.</p> <p><b>Angus Collections Centre</b>  Racking and shelving installation started 07 April 2026 and is going well. A removal firm is booked for May 2026 to complete the Collections move from The Yard to Brechin Business Park. This new facility is targeted to be up and running by middle of June 2026. Additional cataloguing is being done as part of the project but it is not possible to do everything ahead of the move. Photographs are being taken of all artefacts but part of the reason for the move is to allow space for cataloguing to take place. Everything will be in its correct place within the racking and shelving of the Angus Collections Centre to ensure that this can be done effectively.</p> <p>Internal audit has found there is a high level of comfort in the way things are being stored and catalogued at present despite the suboptimal condition of The Yard. A report being brought to the next Finance and Audit Subcommittee meeting will go into detail about this and should provide Board with a high level of comfort. A lot of progress has been made already in how the Collection is stored. This new facility will allow further progression in this area.</p> <p>KH commended the work which has already been done by our team to prepare the Angus Collections Centre and the Collection to ensure it is ready to be moved to its new home. She also noted Angus Council colleagues have been very supportive in assisting with this move to Brechin Business Park. Board members expressed an interest in viewing this new facility and KH confirmed there will be an official opening later summer / early autumn.</p>

**Employee Survey**

The survey closed in March 2026 and a report has now been received from CJM research. The Leadership session on Monday 27 April 2026 will be used to work through the report and its recommendations. There are 21 recommendations and 3 of these will be looked at from 117 pages of data. Feedback from this to employees will be key and a steering group will be formed to do this. A report will be brought to Board once this has been scrutinised.

**Sports Funding**

Angus has been allocated £256,000 of national funding from sportscotland for programmes operating from summer 2026 to end of March 2027. The period for delivery has been extended across the full financial year compared with previous awards and this is welcomed to ensure the funding can be used in the most effective way to support local communities. Our team are working with Angus Council colleagues to determine how to utilise this funding.

Angus will also receive an allocation towards primary school swimming lessons for a 3 year period - details are yet to be confirmed as these are still being worked through by COSLA and Scottish Government.

There is to be the introduction a new Club Development post funded by sportscotland, in addition to the Community Sport Hub post, within future agreements. Further updates can be given on this going forward within Project 2030.

The upcoming Commonwealth Games is where some of the funding is coming from. ANGUSalive will be looking at promotions around Commonwealth Games. There is an uncertainty if the baton will be visiting Angus at this stage. Board would like to see some kind of promotion around this. CK advised this is very much a scaled back games on this occasion. No information has come through around the games.

A World Cup membership promotion is scheduled to take place in June 2026.

**COSLA White Paper**

ANGUSalive have contributed to a recently launched national [COSLA White Paper](#) on 'The Future of Public Leisure and Sport - An Investment in Wellbeing'. This paper is calling for a nationally funded physical activity referral programme, amongst other targets including Multi-Year Flexible Funding for Local Government, and Investment in Infrastructure and Modernisation. Fantastic for ANGUSalive and Angus to be contributing in this way (not just Central belt) and our relationship with COSLA reps is growing. Angus Council are aware of the White Paper and their Chief Executive was delighted to see the ANGUSalive Case Study included.

**BOOZY BRUNCHES**

The Theatres and Venues Team had taken on board the challenge to increase income sources and came up with this event to expand the daytime offer. The first event was sold out and the atmosphere was amazing. Angus spirit trail products were available at this event and sold well. This event was very profitable. There will be other events held throughout the year with 47 tickets already sold for the next planned Bozzy Brunch in July 2026.

**ARBROATH Library & Angus Archives**

All work undertaken, snagging is in progress and venue will reopen on Wednesday 6 May 2026 (soft open) with an official opening at a later date.

**PROCUREMENT**

Café tender has been awarded across 4 sports centres and the process has resulted in the rental achieved being doubled. New contracts are in place from 1 April 2026 for an initial 3 year term. There are aspects written within contract which must be adhered to.

**Strategic Development Day Recap**

Board were asked if a decision had been made around the resource issues with Project 2030. KF advise that this will be picked up in debrief after today's meeting. Discussion took place and Board advised a revised proposal will need to be tabled. The feeling is that Team Leads need to be at the core of this with progression to Management. Board felt that this could be achieved with a good governance process. Admin support may be required at 6 weekly meeting. It was noted that Team Leaders are already providing this information and updating tables. Board felt that Team Leads needed to focus on what they can/can't do before this was taken forward.

**Textile Workshops**

Dundee Stitch and Textile Group drop in event took place on Friday 13 March 2026 with very poor attendance. It was recognised we need to build a better way of marketing this and this will be worked on moving forward.

**Menopause workshops**

This was an Angus Council and The Angus Community Planning Partnership initiative which ANGUSalive supported. This event was also poorly attended and the Marketing of this will be looked at going forward.

Discussion took place and it was felt that a broader engagement plan was required as part of these planned workshops.

Board noted the content of the report.

	<p><b>ACTIONS:</b>  <b>IS</b> Explore possibility of volunteers to assist with cataloguing everything being moved.  <b>IS</b> to check with team that photographs are available and send email to Board to confirm.  <b>IS</b> to arrange a visit for Board members to new Collection Store in Brechin Business Park.  <b>CK/IS</b> to look at marketing of workshops which have not been successful</p>
<p>3.</p>	<p><b>07_26 Finance &amp; Audit Information Report</b></p> <p>DW directed the Board to the minute of the Finance &amp; Audit Sub-committee held on 3 April 2026 contained within the Information Report. This was proposed as accurate by LD and seconded by TF.</p> <p>Discussion took place around the main points from the Finance and Audit Sub-committee meeting.</p> <p><b>External Audit</b>  Azets had provided timeline and dates and it was noted the increase in fee was in line with inflation. KH queried if the timeline presented allows for papers to be shared with the Finance &amp; Audit Sub-committee following the usual schedule in September to ensure Directors are provided with time to scrutinise the information ahead of the meeting. JC advised changes have been made to the external audit plan to factor in the review period this time around.</p> <p>Azets are also assisting ANGUSalive with an HMRC investigation. Discussion took place around this and IS advised Azets have been engaged to provide support with this activity and are working alongside support staff including JC and Angus Council Payroll Manager. Information on the charity and trading subsidiary Tax and VAT arrangements will be submitted to HMRC at the end of April 2026. No major concerns coming to the table when looking at ANGUSalive data. HMRC may ask for more detail on certain areas, this is unknown at this time as are the timescales for conclusion.</p> <p><b>Finance Update</b>  <i>Income</i>  Net position of £151,000 reported in November has improved slightly to £204,000. This has been partly due to the increase in membership income.</p> <p><i>External funding</i>  Splits out the money not budgeted for which is coming in from External Providers. Within £721,000 total is £291,000 from the UK Shared Prosperity received from Angus Council in a one-off payment.</p>

*Debtors*

One significant outstanding debtor had been reported namely Dundee & Angus College for their use of Saltire Sports Centre. This is now with Legal to progress. It was noted this does not impact ANGUSalive as they simply act as a facilitator between Dundee & Angus College and Angus Council.

**Budget**

Increased income by £494,000 but also increased expenditure of £494,000 so a break-even position. This comes mainly from bACTIVE memberships and due to work being done in background as described earlier on trends. Reflected inflationary increase from charges review and factored in drops off from that review. Also £50,000k from car parking donations target. £238,000 was income target for Aquapark, not quite met and this was reduced to £180,000 for year ahead, changes have been made to staffing model to help with this.

**Internal Audit**

Excellent progress made in Internal Audit actions.

2026/27 Internal Audit actions are to focus on absence management, MyView and Ticketsolve.

Procurement will be an action for 2027/28 due to the P2P changes being put in place this year.

A Deep Dive is to be undertaken on income generation.

Additional Appendix on Management Fee Movement has been included in investment fund proposals after a previous request made by Board members. This is a high-level summary and over 10 years demonstrates the significant level of savings achieved once pay awards are taken into consideration.

A lot of planning and forecasting has taken place around bACTIVE memberships to give more accurate targets. Trends have been looked at in line with this, e.g Black Friday promotions, and increases in activity costs from the Charges Review have all been built into these assumptions. It is a big jump in targets but the team are confident these targets are as accurate as they can be based on the assumptions made. Next Finance and Audit deep dive will look into memberships. BACS run is up £14k on this alone and in isolation from the price rise.

KF praised the work done by JC and her team on the bACTIVE memberships. Also, a big effort from staff at sites to achieve these figures was recognised by the Board.

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	<p>Discussion has taken place around car park donations and targets set. Some felt over ambitious, but feeling was it would become clear quickly if this was not working and targets needed to be adjusted. TF fed back that signal at Monikie was not good when he visited. Although process of tap and donate is relatively simple, there were issues, and it needs tweaked. More than one tap was required, and a service charge was also added on top of donation. Suggestions were given by Directors on how to draw attention to the need to donate – speed bumps and signage were suggested.</p> <p>Board scrutinised and noted the content of the report.</p> <p><b>ACTION:</b> <b>JC</b> deep dive into bACTIVE membership income for next FAS meeting. <b>IS/CK</b> Look at Tap to Donate Station at Monikie Country Park – tweaks need to be made into how this donation works.</p>
4.	<p><b>08_26 Angus Council - Legal Reviews Information Report</b></p> <p><b>Dual Use</b> Meeting took place 2 April 2026 where matters were agreed. The final version, with a few clauses still to be agreed, have now been shared with everyone involved. Positive feedback from this and good progress made, it is nearly over the line. A lot of areas have been ironed out to the satisfaction of all parties concerned. Discussion took place about pushing on with the financial aspects of this.</p> <p><b>Services agreement</b> Further discussion had taken place with Kelly McIntosh and Iain Lorimer, Angus Council. This focussed on how to make Budget setting more streamlined with savings part of PBSG which involves elected members of the Council. ANGUSalive representations at early stage will make this easier in terms of management fees and savings negotiations between the two organisations in future years.</p> <p><b>Licence to Occupy</b> Needs to be updated to reflect the Collection moving from The Year to the new Angus Collection Centre at Brechin Business Park once this is complete.</p> <p>Glen Doll Ranger Base to be removed after being handed back to Angus Council by ANGUSalive on 31 March 2026 – issues with toilets have been taken up by AC colleagues. £20,000 has been assigned for Angus Council to undertake a review of ranger services in place across the county. ANGUSalive, along with other providers, will share information on the Ranger Service we provide currently. If any changes are requested for the future of our Ranger Service this will need to go through the Change Request process to be agreed between both parties.</p>

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	<p>Further meetings in relations to Estates Review had taken place. Angus Council are looking at all buildings and undertaking a survey of each of the ANGUSalive buildings. A dedicated resource within Angus Council has been identified to manage the Estates Review for the property portfolio operated by ANGUSalive.</p> <p><b>Change Notices</b> All up to date and approved. Montrose Town Hall will be part of Business Plan for this coming year. There has been movement on Change Request process and updates will be brought to next Board meeting. Service Specification ties into meeting with Kelly McIntosh/Iain Lorimer where discussions have taken place about elected members involvement.</p> <p>Service Levell Agreement was holding up the Dual Use agreement which is now being looked at separately and is nearly over line. New resource will be available within legal team and will allow the wider Service Level Agreement to be pushed forward asap.</p> <p>Request made for timeline and more detail on the list of outstanding contentious issues to be contained within the Legal Issues report to allow for meaningful Board discussion and support. AG advise that there are no contentious issues to be brought to Board. A discussion took place around the need for Board to have the detail before they can make decisions.</p> <p>Board scrutinised and noted the content of the report.</p> <p><b>ACTION:</b> <b>CK/AW/AG</b> – High level list of contentious issues (e.g. where are the red line areas) to be part of future reports to allow Board discussion and support. <b>CK/IS</b> - Numbers are required around the Dual Use Agreement for Board before pushing ahead with finalising.</p>
5.	<p><b>09_26 Reserves Strategy and Investment Fund Contribution 2026</b></p> <ul style="list-style-type: none"><li>• <b>Appendix - Management Fee – tracking of charges since 2016</b></li></ul> <p>Although a breakeven budget was set for 2025/26, the projected year-end position is more favourable, mainly due to increased bACTIVE membership income and the receipt of £291,000 UK Shared Prosperity funding, awarded by Angus Council.</p> <p>The Finance Update presented to the Finance &amp; Audit Sub-committee on 3 April 2026 projects a net income of £585,000 for the 2025/26 financial year. This projection incorporates adjustments for expenditure items previously authorised by the Board for settlement via the Investment Fund. The figure includes external grant funding, a portion of which is earmarked for retention within the Restricted Reserve to meet future commitments. A detailed summary of financial projection available for reference in Appendix 1 of the report.</p>

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As a charity any net income generated is invested back into the business to be used towards delivery of our charitable objectives. ANGUSalive can choose what happens to this net income across a mix of: increasing Unrestricted Reserves; contributing to the Investment Fund; or contributing to other Designated Reserves.

Consideration to be given to the most appropriate allocation of the projected net income across the charity's Reserves.

Current General Unrestricted Reserves policy approved by the Board sets a target of £1,800,000, equivalent to three months of staff operating costs. This figure is a minimum threshold - while reserves may exceed this level in practice, they should not be allowed to fall below it.

The Finance Update presented to the Finance & Audit Subcommittee on 3 April 2026 also included the Revenue Budget for 2026/27. It was noted that achieving a balanced budget required an estimated contribution of £38,000 from Unrestricted Reserves.

Based on the current projection of £585,000 net income for the 2025/26 financial year. The proposal prioritises an increase to the Investment Fund while maintaining designated funds for possible future liabilities (ER/VR costs) and potential income challenges.

- **£495,000 to the Investment Fund (Designated Unrestricted Reserve):** Allocated to support strategic growth and operational flexibility.
- **£90,000 to Specific Grants & Donations (Restricted Funds):** Direct allocation to satisfy external funding requirements.
- **£250,000 (Maintain) for ER/VR Costs (Designated Unrestricted Reserve):** Retained to cover ANGUSalive's share of potential restructuring costs.
- **£265,000 (Maintain) for Loss of Income Fund (Designated Unrestricted Reserve):** Retained as a buffer against future revenue budget challenges.

If approved:

- Designated Unrestricted Reserves are projected to be £2,226,113, as outlined in Appendix 2. This would comprise:
  - £1,711,113 in the Investment Fund
  - £265,000 in the Loss of Income Fund
  - £250,000 in the ER/VR Fund(as detailed in Appendices 2 and 3)

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	<ul style="list-style-type: none"><li>• General Unrestricted Reserves would increase to £1,800,000.</li><li>• Total Unrestricted Reserves would increase to £4,026,113</li></ul> <p>There are five possible scenarios for the remaining net income at the close of the financial year, with option 2 being the recommended option:-</p> <p>Option 2: (Recommended): 100% allocation to the Investment Fund. This approach provides the following strategic benefits:</p> <ul style="list-style-type: none"><li>• Increased flexibility: Allows funding to be applied across all organisational areas</li><li>• Strategic Alignment: Supports investments that directly deliver ANGUSalive’s core objectives.</li><li>• Sustainability: Enhances customer satisfaction and promotes long-term growth and financial resilience.</li></ul> <p>Discussion took place around 2026/27 pay award and if this had been factored into the level of General Unrestricted Reserves. It was confirmed this has not been reviewed for next year so agreement taken to hold the £1,800,000 target for 2026/27 then review if this remains sufficient or needs to be adjusted to reflect uplifts in pay award and changes to the staffing structure for 2027/28.</p> <p>Board scrutinised and noted the content of the report and approved Option 2.</p> <p><b>ACTION:</b> JC to determine whether sufficient funds are allocated to maintain the General Unrestricted Reserve policy (equivalent to 3 months of staff operating costs) set by the Board and adjust the 2027 Reserves Strategy and Investment Fund Contribution recommendation accordingly based on 27/28 pay award / staffing structures.</p>
<p>6.</p>	<p><b>10_26 Investment Fund Proposals</b></p> <p>In line with the Investment Fund Contributions, proposals are being brought forward to spend some of the money allocated to the Investment Fund.</p> <p>Funding for a rolling leisure and cultural equipment renewal and repair programme has always come from the net income generated from those services through contributions set aside in the Renewal &amp; Repair (R&amp;R) Fund. Number of proposals around equipment replacement and IT investment along with 3 venue improvement requests around creation of an Elevate studio at Montrose Sports Centre, wet side changing room refurbishment at Websters Sports Centre and Webster Memorial Theatre foyer redevelopment activities.</p>

Conversations have also taken place around areas which need to be worked up such as paddle tennis and the potential to do something different in the second sports Hall at Saltire Sports Centre. Proposals will be brought to the Board for consideration in the future once developments are progressed sufficiently to provide information for review.

Discussion took place around timeline for bringing these to Board. No definitive timescale currently available but IS confirmed they are working with partners and will bring details back to Board as soon as possible.

The table contained within the report detailed 13 proposals for consideration and approval by Board. Discussion took place around some of these proposals (details are contained within the report).

**Replacement People Counter at Forfar Loch**

A proposal to put a more robust and vandal proof unit in place. This provides accurate performance indicator information for visitors to the site and will allow us to programme events and activities based on visitor patterns.

**Replacement of Pool Hoist – Forfar Community Campus**

This was being brought back to Board after the QLM inspections and the recommendation is the FCC hoist is replaced. Concerns were expressed by Board over amount being spent on this and value for money versus possible alternatives. Discussion took place on whether ANGUSalive should be paying for the full amount of this and whether Angus Council as the landlord should be partly liable for these costs as a building fixture and fitting.

Board would like this to be taken away and more detail to be provided around this.

**Theatre & Venues Refresh Plan**

Furniture was replaced previously, this is for sound and lighting equipment as well as redesign of the physical layout. Refurbishment of Foyer and Bar would come from previous COVID monies which can now be used for this project.

Discussion took place about the £50,000 investment being requested. There is also a business plan proposal being worked on in the background about income generation and return on investment around this via drinks packages, availability of drinks. There may also be a recurring resource saving on personnel due to changes in way the space is being used.

Also a note that a late request for £2,000 was being asked for to replace the bouncy castle at Webster's Sports Centre after the current bouncy castle had recently been condemned after inspection.

Discussion took place about the possibility of refreshing the foyer space in Reid Hall in future. It was noted an annual maintenance contract was in place for the floor in the Reid Hall.

Board noted the content of the report and agreed all investment proposals with exception of £45,000 for the pool hoist at Forfar Community Campus.

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	<p><b>ACTIONS:</b> <b>CK</b> to take pool hoist financials away and look at costs/alternative options and also query responsibility of funding this replacement. <b>CK</b> to chase the delivery and installations for the chair lift at the Reid Hall which was approved at a previous Board meeting since it was a Health &amp; Safety issue. <b>AG/AW</b> to talk to Property colleagues over contractual implications and determine the terms this has been ordered under.</p>
7.	<p><b>11_26 Project 2030</b></p> <p>Project 2030 was launched in March 2024. This report provides a status update on the programme.</p> <p>The background context to Project 2030 and AA Business Plan is that Angus Council have asked ANGUSalive to save £1.75m over 5 years - £500,000 (2023/24 &amp; 2024/25) and £250,000 (2025/26) with a budget savings profile agreed with Angus Council, in March 2026, as £140,000 (2026/27), £200,000 (2027/28) and £160,000 (2028/29).</p> <p>IS noted to Board existing priorities table in Appendix 1, all priorities highlighted in red have been completed.</p> <p>P2030 actions are being worked through and are being aligned into the Business Plan for 2026-2029. Conversations continue with Angus Council to obtain property conditions surveys and establish an asset management plan across the ANGUSalive portfolio. This will now form an input to the 'ANGUSalive Property Estate Review'.</p> <p>2025/26 year end forecast (at 28 February) is predicting a net income position of £204,000.</p> <p>Workshops with service areas had been concluded during March 2026 and Team Leaders were to come up with new ideas for income generation across the service.</p> <p>There are several identified risks relating to the project. Specifically, the lack of replacement of the previous project management post and the challenge of achieving the management fee savings proposed by Angus Council. A previous risk due to the lack of an appropriate communications strategy has now been addressed.</p> <p>Discussion took place about how data was presented. SLT will take on board presentation of data and make clear what the priorities are for now and what priorities are for future.</p> <p>CK advised Board ANGUSalive have submitted application to sportscotland for the changing village at Arbroath Sports Centre. This is through first stage of the process and into full assessment stage with initial feedback positive.</p> <p>No current timescales for decommissioning high ropes at Monikie Country Park. Looking at alternative method and lesser cost to progress. Board of opinion that this should be taken forward as quickly as possible.</p>

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	<p>Board scrutinised and noted the content of the report.</p> <p><b>ACTIONS:</b></p> <p><b>CK</b> to take forward high ropes decommissioning and bring more detail to Board on this topic. <b>IS/KH/CK</b> to look at how report data is presented going forward.</p>
<b>8.</b>	<p><b>AOCB</b></p> <p>No other competent business was discussed.</p>
<b>9.</b>	<p><b>Date of next meeting</b></p> <p>Friday 26 June 2026 at 10am Forfar Community Campus</p>